PIPELINE PROJECTS SUMMARY
Appendix 1

CASHFLOW FINANCING

			2018/19	2019/20	2020/21	2021/22	2022/23	Later	Timing	Total	Payback		
	Service	Status Category		Status of Requirement						Years	Uncertain	Fund	Period
					£m	£m	£m	£m	£m	£m	£m	£m	
	Girls' School	Essential	3. Spend 2 Save/Income Gen	Agreed subject to funding	0.5	0.6	6.6	6.8	0.8	-	-	15.3 City's Cash	11
	Boys' School	Essential	7a.Enhance/improve-CAP	Early gateway	-	-	-	2.0	3.0	15.0		20.0 City's Cash	tbc
	Freemens School	Advisable	7a.Enhance/improve-CAP	In gateways	4.8	12.4	0.8	-	-	-	-	18.0 City's Cash	tbc
	Freemens School	Advisable	7a.Enhance/improve-CAP	In gateways	-	0.3	5.5	7.0	8.0	3.5	-	24.3 City's Cash	18
cility : Police	Corporate	Essential	7a.Enhance/improve-CAP	Subject to member approv	-	1.8	-	-	-	-	-	1.8 City Fund	3
: Other City Fund Corporate Essential 7a.Enhance/improve-CAP		7a.Enhance/improve-CAP	Subject to member approv	-	-	-	-	-	-	-	0.0 City Fund	3	
: City's Cash	Corporate	Essential	7a.Enhance/improve-CAP	Subject to member approv	-	0.7	-	-	-	-	-	0.7 City's Cash	3
	Barbican Centre	Advisable	3. Spend 2 Save/Income Gen	In gateways	0.1	0.9	14.0	-	-	-	-	15.0 City Fund	tbc
t Estate	Investment	Advisable	3. Spend 2 Save/Income Gen	In gateways	1.0	-	-	-	-	-	-	1.0 City's Cash	tbc
e	HRA	Essential	3. Spend 2 Save/Income Gen	HRA capital funding shortfa	3.1	6.4	0.2	-	-	-	-	9.7 City Fund	tbc
					9.5	23.1	27.1	15.8	11.8	18.5	-	105.8	
: :	Other City Fund City's Cash Estate	Girls' School Boys' School Freemens School Freemens School Gitty: Police Corporate Corporate City's Cash Corporate Barbican Centre Estate Investment	Girls' School Essential Boys' School Essential Freemens School Advisable Freemens School Advisable Greemens School Advisable Greemens School Essential Corporate Essential City's Cash Corporate Essential Barbican Centre Advisable Estate Investment Advisable	Girls' School Essential 3. Spend 2 Save/Income Gen Boys' School Essential 7a.Enhance/improve-CAP Freemens School Advisable 7a.Enhance/improve-CAP Freemens School Advisable 7a.Enhance/improve-CAP Ility: Police Corporate Essential 7a.Enhance/improve-CAP Other City Fund Corporate Essential 7a.Enhance/improve-CAP City's Cash Corporate Essential 7a.Enhance/improve-CAP Barbican Centre Advisable 3. Spend 2 Save/Income Gen Estate Investment Advisable 3. Spend 2 Save/Income Gen	Girls' School Essential 3. Spend 2 Save/Income Gen Agreed subject to funding Boys' School Essential 7a.Enhance/improve-CAP Early gateway Freemens School Advisable 7a.Enhance/improve-CAP In gateways Freemens School Advisable 7a.Enhance/improve-CAP In gateways litty: Police Corporate Essential 7a.Enhance/improve-CAP Subject to member approv Other City Fund Corporate Essential 7a.Enhance/improve-CAP Subject to member approv City's Cash Corporate Essential 7a.Enhance/improve-CAP Subject to member approv Barbican Centre Advisable 3. Spend 2 Save/Income Gen In gateways Estate Investment Advisable 3. Spend 2 Save/Income Gen In gateways	Service Status Category Status of Requirement Em Girls' School Essential Boys' School Essential Ta.Enhance/improve-CAP Freemens School Advisable Ta.Enhance/improve-CAP In gateways - Freemens School Advisable Ta.Enhance/improve-CAP In gateways - Corporate Essential Ta.Enhance/improve-CAP In gateways - Corporate Essential Ta.Enhance/improve-CAP Subject to member approv - City's Cash Corporate Essential Ta.Enhance/improve-CAP Subject to member approv - City's Cash Corporate Essential Ta.Enhance/improve-CAP Subject to member approv - Barbican Centre Advisable 3. Spend 2 Save/Income Gen In gateways 0.1 Estate Investment Advisable 3. Spend 2 Save/Income Gen In gateways 1.0 HRA Essential 3. Spend 2 Save/Income Gen HRA capital funding shortfi 3.1	Service Status Category Status of Requirement Em Em Em Girls' School Essential 3. Spend 2 Save/Income Gen Agreed subject to funding 0.5 0.6 Boys' School Essential 7a.Enhance/improve-CAP Early gateway Freemens School Advisable 7a.Enhance/improve-CAP In gateways 4.8 12.4 Freemens School Advisable 7a.Enhance/improve-CAP In gateways - 0.3 Ility: Police Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 1.8 Other City Fund Corporate Essential 7a.Enhance/improve-CAP Subject to member approv City's Cash Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 0.7 Barbican Centre Advisable 3. Spend 2 Save/Income Gen In gateways 0.1 0.9 Estate Investment Advisable 3. Spend 2 Save/Income Gen In gateways 1.0 HRA Essential 3. Spend 2 Save/Income Gen HRA capital funding shortfi 3.1 6.4	Service Status Category Status of Requirement Em Em Em Em Em Girls' School Essential 3. Spend 2 Save/Income Gen Agreed subject to funding 0.5 0.6 6.6 Boys' School Essential 7a. Enhance/improve-CAP Early gateway Freemens School Advisable 7a. Enhance/improve-CAP In gateways 4.8 12.4 0.8 Freemens School Advisable 7a. Enhance/improve-CAP In gateways - 0.3 5.5 Ility: Police Corporate Essential 7a. Enhance/improve-CAP Subject to member approv - 1.8 - Other City Fund Corporate Essential 7a. Enhance/improve-CAP Subject to member approv City's Cash Corporate Essential 7a. Enhance/improve-CAP Subject to member approv - 0.7 - Essential Fasential 7a. Enhance/improve-CAP Subject to member approv - 0.7 - Essential Fasential Fa	Service Status Category Status of Requirement Girls' School Essential 3. Spend 2 Save/Income Gen Agreed subject to funding 0.5 0.6 6.6 6.8 Boys' School Essential 7a.Enhance/improve-CAP Early gateway 2.0 Freemens School Advisable 7a.Enhance/improve-CAP In gateways 4.8 12.4 0.8 - Freemens School Advisable 7a.Enhance/improve-CAP In gateways - 0.3 5.5 7.0 Ility: Police Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 1.8 Other City Fund Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 0.7 City's Cash Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 0.7 Barbican Centre Advisable 3. Spend 2 Save/Income Gen In gateways 0.1 0.9 14.0 - HRA Essential 3. Spend 2 Save/Income Gen In gateways 1.0 HRA Essential 3. Spend 2 Save/Income Gen In gateways 1.0	Girls' School Essential 3. Spend 2 Save/Income Gen Agreed subject to funding 0.5 0.6 6.6 6.8 0.8 Boys' School Essential 7a.Enhance/improve-CAP Early gateway 2.0 3.0 Freemens School Advisable 7a.Enhance/improve-CAP In gateways 4.8 12.4 0.8 Freemens School Advisable 7a.Enhance/improve-CAP In gateways - 0.3 5.5 7.0 8.0 llity: Police Corporate Essential 7a.Enhance/improve-CAP Subject to member approv - 1.8	Service Status Category Status of Requirement Em	Service Status Category Status of Requirement Em	Service Status Category Status of Requirement Em Em Em Em Em Em Em E

CORPORATE SCHEMES

Project Description	Service	Status Category			2018/19	2019/20	2020/21	2021/22	2022/23	Later Years	Timing Uncertain	Total Fund	Payback Period
					£m	£m	£m	£m	£m	£m	£m	£m	renou
IT Modernisation	Police	Essential	6. Productivity/efficiency	Early gateway	0.4	7.9	2.6	0.2	-	-	-	11.1 City Fund	n/a
IT Transformation Phase II	Corporate	Essential	6. Productivity/efficiency	Early gateway	0.1	5.9	10.2	1.3	-	-	-	17.5 Mixed	n/a
Guildhall Smart Working	Corporate	Essential	3. Spend 2 Save/Income Gen	Early gateway	-	-	2.5	-	-	0.7	-	3.2 Mixed	n/a
Great Hall and Old Library	Guildhall Complex	Essential	1. Health & Safety	Subject to member approv	3.0	3.5	-	-	-	-	-	6.5 City's Cash	n/a
Electric Vehicle charging points in City Fund Buildings	Corporate	Essential	7a.Enhance/improve-CAP	Subject to member approv	-	3.0	-	-	-	-	-	3.0 City Fund	n/a
Cross-cutting Security in City Fund Buildings - top-up	Various	Essential	1. Health & Safety	Subject to member approv	-	2.2	-	-	-	-	-	2.2 City's Cash	n/a
Guildhall Yard East	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	3.0	2.5	-	-	3.8	-	9.3 Mixed	n/a
West Wing	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	6.5	7.4	-	-	-	-	13.9 Mixed	n/a
West Wing Mezzanine	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	0.3	0.6	-	-	-	-	0.9 City's Cash	n/a
North Wing	Guildhall Complex	Advisable	7a.Enhance/improve-CAP	Subject to member approv	-	4.5	9.8	-	-	-	-	14.3 Mixed	n/a
65&65a Basinghall Street redevelopment	Guildhall Complex	Advisable	3. Spend 2 Save/Income Gen	In gateways	-	-	-	-	-	-	10.0	10.0 City Fund	n/a
Information Management	Corporate	Desirable	6. Productivity/efficiency	Subject to member approv	-	-	3.0	-	-	-	-	3.0 Mixed	n/a
Subtotal:		•		•	3.5	36.8	38.6	1.5	-	4.5	10.0	94.9	

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Project Description	Service	Status	Category	Status of Requirement	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total Fund £m	Payback Period
SERVICE SCHEMES													
Project Description	Service	Status	Category		2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total Fund £m	Payback Period
Secure City	Police	Essential	5.Other priority devs	Subject to member approv	-	-	-	-	-	-	30.0	30.0 City Fund	n/a
Barbican Conservatory	Barbican Centre	Essential	1. Health & Safety	Subject to member approv	-	-	-	-	-	-	15.0	15.0 City Fund	n/a
Cremator Replacement	PHES	Essential	6. Productivity/efficiency	In gateways	-	1.1	-	-	-	-	-	1.1 City Fund	n/a
Finsbury Circus Garden and Pavilion - funding deficit	City Gardens	Essential	4.Substantially Reimb'le	In gateways	-	1.1	-	-	-	-	-	1.1 City Fund	n/a
Baldwin's Pond and Deer Sanctuary	Epping Forest	Essential	1. Health & Safety	In gateways	-	2.5	-	-	-	-	-	2.5 City's Cash	n/a
Public Realm Security	P&T Highways and P	ul Essential	1. Health & Safety		-	-	-	-	-	-	-	0.0 City Fund	n/a
Bank Junction Permanent Scheme	P&T Highways and P	ul Essential	7a.Enhance/improve-CAP	In gateways	-	-	-	3.3	8.4	4.5	-	16.2 City Fund	n/a
Barbican Highwalks	P&T Highways and P	ul Essential	7a.Enhance/improve-CAP	In gateways	-	11.0	9.0	4.0	-	-	-	24.0 City Fund	n/a
Dominant House Footbridge	P&T Highways and P	ul Essential	7b.Major renewals-SRP	In gateways	-	-	0.3	0.7	-	-	-	1.0 City Fund	n/a
London Wall Car Park Waterproofing, Joint Replacement, Concrete Repairs	P&T Highways and P	ul Essential	7b.Major renewals-SRP	In gateways	-	2.0	-	-	-	-	-	2.0 City Fund	n/a
3000 new homes initiative	Affordable Housing	Desirable	5.Other priority devs	Subject to member approv	-	-	-	-	-	-	-	0.0 City Fund	n/a
Temple Area Traffic Review	P&T Highways and P	ul Desirable	5.Other priority devs	Early gateway	-	2.8	-	-	-	-	-	2.8 City Fund	n/a
PH Athletics Track Refurb	Hampstead Heath	Desirable	7a.Enhance/improve-CAP	In gateways	-	-	2.0	-	-	-	-	2.0 City's Cash	n/a
Monument Visitor Centre	Culture	Desirable	3. Spend 2 Save/Income Gen	In gateways	0.2	1.4	-	-	-	-	-	1.6 City's Cash	n/a
Beech Street Tunnel Transport and Public Realm	P&T Highways and P	ul Advisable	7a.Enhance/improve-CAP	In gateways	-	-	-	-	0.2	11.1	-	11.3 City Fund	
Holborn Viaduct and Snow Hill Pipe Subways over Thameslink Repairs	P&T Highways and P	ul Advisable	7a.Enhance/improve-CAP	In gateways	-	5.7	-	-	-	-	-	5.7 City Fund	n/a
Museum of London Gyratory for C4M	P&T Highways and P	ul Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	11.5	11.5	-	-	23.0 City Fund	n/a
Museum of London Smithfield Public Realm	P&T Highways and P	ul Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	10.0	-	-	-	10.0 City Fund	n/a
C4M site demolition etc	C4M	Advisable	7a.Enhance/improve-CAP	Big Project Enabler - in gat	-	-	-	-	-	15.0	-	15.0 City's Cash	
Mansion House Cleaning and Lighting Upgrade	Mayoralty	Advisable	7b.Major renewals-SRP	In gateways	-	1.2	-	-	-	-	-	1.2 City's Cash	n/a
Wanstead Flats Artificial Grass Pitches - City Contribution	Epping Forest	Advisable	3. Spend 2 Save/Income Gen	In gateways	-	1.7	-	-	-	-	-	1.7 City's Cash	n/a

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Project Description	Service	Status	Category	egory Status of Requirement		2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total Fund £m	Payback Period
West Ham Park Playground	West Ham Park	Essential	7a.Enhance/improve-CAP	In gateways	£m -	0.6	-	-	-	-	-	0.6 City's Cash	n/a
West Ham Park Nursery Site	West Ham Park	Desirable	7a.Enhance/improve-CAP	In gateways	-	1.9	-	-	-	-	-	1.9 City's Cash	n/a
Hampstead Heath East Heath Car Park Resurfacing	Hampstead Heath	Desirable	7a.Enhance/improve-CAP	In gateways	-	0.3	-	-	-	-	-	0.3 City's Cash	n/a
St Paul's External Lighting	Public Realm	Desirable	5.Other priority devs	In gateways	-	1.0	0.2	-	-	-	-	1.2 City's Cash	n/a
St Lawrence Jewry Church Repairs	Policy	Desirable	5.Other priority devs	In gateways	-	-	-	1.1	-	-	-	1.1 City's Cash	n/a
C4M additional feasibility	Culture	Desirable	5.Other priority devs	Agreed subject to funding	0.7	1.8						2.5 City's Cash	n/a
Subtotal:					0.9	36.1	11.5	30.6	20.1	30.6	45.0	174.8	
TOTAL:					13.9	96.0	77.2	47.9	31.9	53.6	55.0	375.5	

KEY:

PRIORITY

	Essential	Advisable	Desirable	Total
	£m	£m	£m	£m
Corporate Schemes	43.5	48.4	3.0	94.9
Service schemes	93.5	67.9	13.4	174.8
	137.0	116.3	16.4	269.7
Repayable Loans	47.5	58.3	-	105.8
Total unfunded	184.5	174.6	16.4	375.5

	CATEGORY:	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Later Years £m	Timing Uncertain £m	Total £m
1	Health & Safety	3.0	8.2	-	-	-	-	15.0	26.2
3	Spend2Save/Income Generation	4.9	11.0	23.3	6.8	0.8	0.7	10.0	57.5
4	Substantially Reimbursable	-	1.1	-	-	-	-	-	1.1
5	Other priority developments	0.7	5.6	0.2	1.1	-	-	30.0	37.6
6	Productivity/Efficiency	0.5	14.9	15.8	1.5	-	-	-	32.7
7a	Enhance/improve-CAPITAL	4.8	52.0	37.6	37.8	31.1	52.9	-	216.2
7b	Major renewals - Supplementary	-	3.2	0.3	0.7	-	-	-	4.2
		13.9	96.0	77.2	47.9	31.9	53.6	55.0	375.5